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MEMORANDUM FOR: The Executive Secretary
National Security Council

SUBJECT: Sixth Report to the President by the
President's Board of Consultants on
Foreign Intelligence Activities, dated
May 24, 1960 (Recommendation on
"Organization and Management of CIA's
Clandestine Services")

REFERENCE: Memorandum to Director of Central
Intelligence from Mr. James S. Lay, Jr.,
Executive Secretary, National Security
Council, dated 8 June 1960, same subject

1. I concur in the comments of the President's Board as quoted in reference. I wish to reaffirm that the Deputy Director (Plans) is engaged in continuing studies of the organization of the Clandestine Services and the methods and procedures employed in carrying out the mission of the CS. Elimination of unnecessary duplication and the achievement of increased effectiveness are principal objectives of these studies. As noted by the Board significant changes in the organization and management of the CS have been made in recent months. Through organizational changes, revision and simplification of certain basic procedures, and clarification of the functions and responsibilities of both staff and line components we have made progress toward our objectives. This is a continuing process and one which must be carried out on a progressive basis with the least possible disruption of current activities. I am confident that the studies being made by the Deputy Director (Plans) will result in additional improvements.

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2. The CS accomplishes its mission through components responsible for a prescribed geographical area and through other components responsible for a prescribed function without geographical limitations. This approach is required because of the complexity of the tasks and broad interests of the CS. Under these arrangements it is inevitable that some duplication exists but it should not be inferred that all such duplication is unnecessary. We are making every effort to reduce duplication to that which is unavoidable if we are to assure that all our responsibilities are discharged in a competent and secure manner.

Allen W. Dulles
Director

CC: DDCI

Signature Recommended:

Richard Helms

Acting Deputy Director
(Plans)

25X1 DDP/OPSER: [redacted] (19 July 1960)

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